

PENNICHUCK CORPORATION

BOARD OF DIRECTORS MEETING

Thursday, April 30, 2026
Pennichuck Corporation, 25 Walnut Street, Nashua, NH

Estimated Time: 8:00 a.m.

AGENDA

8:00 a.m.– 9 a.m.

1. Approval of Minutes

Resolve: that the drafted minutes of the April 24, 2026 meeting of the Board of Directors are hereby approved.

2. Non-Public Session

- Financial or confidential information, pursuant to RSA 91-A:3, II(j)

3. 2025 Audited Consolidated Financial Statements

Resolve: that the Board of Directors hereby affirm the approval by the Audit, Finance and Risk Committee of the 2025 Audited Consolidated Financial Statements of Pennichuck Corporation and its Subsidiaries in the form presented at this meeting and authorize management to release the financial statements for all purposes.

Annual Report to Sole Shareholder

Resolve: that the Board of Directors hereby affirm the approval by the Audit, Finance and Risk Committee of the release of the Annual Report to the Sole Shareholder, substantially in the form presented at this meeting, which such changes as the Chief Executive Officer of the Chief Financial Officer may deem necessary and appropriate.

4. Other Business

5. Business Updates and Comments from CEO